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## Board on Mathematical Sciences & Analytics

# **LIFE CYCLE DECISIONS FOR BIOMEDICAL DATA** The Challenge of Forecasting Costs



### BOARD ON MATHEMATICAL SCIENCES AND ANALYTICS

The National Academies of SCIENCES • ENGINEERING • MEDICINE

CONSENSUS STUDY REPORT

LIFE CYCLE DECISIONS FOR BIOMEDICAL DATA The Challenge of Forecasting Costs

Forecasting Data Costs for Funders

Life Cycle Decisions for Biomedical Data: The Challenge of Forecasting Costs

> Presented to the Public August 20, 2020

Forecasting Data Costs for Researchers, Funders, and Storage Providers August 2020 weekly webinar series, 12-1pm ET

August 13: Forecasting Data Costs for Researchers Recording available at <u>https://vimeo.com/showcase/7444639</u>

August 20: Forecasting Data Costs for Funding Institutions

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This webinar series is sponsored by the National Library of Medicine of the National Institutes of Health



Watch webinar videos and learn more about BMSA at <u>https://biomed-data-costs.eventbrite.com/</u>

Forecasting Data Costs for Funding Organizations









Margaret Levenstein (Moderator) University of Michigan Alexa McCray Harvard University Amy Friedlander National Science Foundation

Michael Lauer National Institutes of Health

### Forecasting Data Costs for Funding Organizations



Professor of Medicine, Harvard Medical School

## Forecasting Data Costs: Highlights for Funders

Alexa McCray

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## Context

- Biomedical researchers generate, collect, and store more research data than ever.
- Sustained data access and preservation generate costs that are difficult to predict.
- The current funding system does not accommodate forecasting costs for sustained data access and preservation.

## Data Value

- The perceived value of data influences decisions regarding their life cycle.
- Data value does not necessarily correlate with the financial investment made to collect those data.
- When new data are integrated with existing data, the value of the entire pool is increased.

## Statement of Task

The National Library of Medicine of the National Institutes of Health asked for a *framework for forecasting long-term costs* for preserving, archiving, and accessing biomedical data.

## Framework Foundation: Three Data States

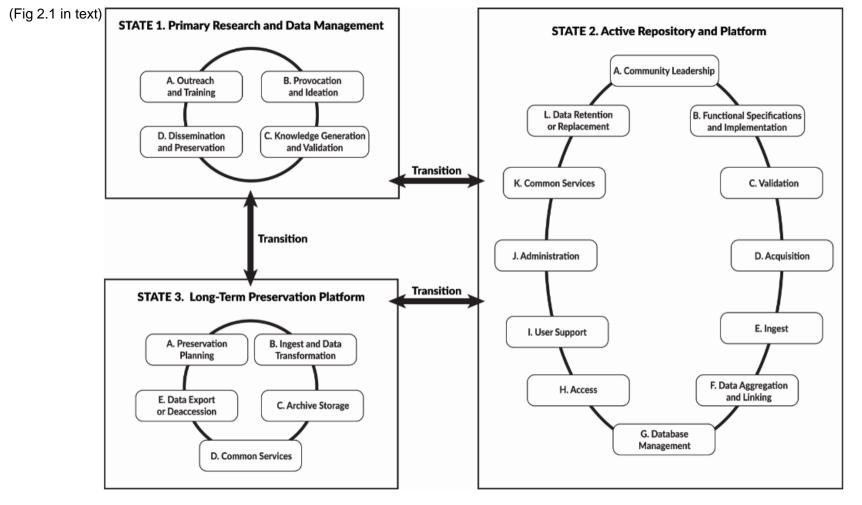
**State 1: Primary research**/data management environment; data are captured and analyzed

State 2: Active repository and platform; data may be acquired, curated, aggregated, accessed, and analyzed

State 3: Long-term preservation platform

(Box 2.1 in text)

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### Framework Foundation: Data States and Activities

Cost Forecasting Framework: Cost Drivers Data properties that affect the costs of data access and preservation

- Content
- Capabilities
- Control
- External Context
- Data Life Cycle

- Contributors and Users
- Availability
- Confidentiality
- Maintenance and Operations
- Standards, Regulatory, and Governance concerns

Appendix E contains a template that includes questions to help the cost forecaster identify key decision points for each cost driver.

# Cost Forecasting Framework: Cost Components

- Labor-direct salaries and benefits
- *IT infrastructure*—computer purchase, upgrade, and replacement; storage servers; networking equipment; software
- *IT Services*—installation, operation, and maintenance of IT infrastructure
- *Media*-consumable storage (e.g., tapes, DVDs)
- Licenses and subscriptions—periodic payments for access/use of data, software, services
- Facilities and utilities—space for people and IT infrastructure, utilities (might be incorporated into institutional overhead)

- Outside services—consultants, external auditors, off-site media storage, training
- *Travel*—costs for outreach activities, to convene governing boards, and so on.
- Institutional overhead—indirect costs for administrative and other support (might be allowed in a contract or grant)
- Other "soft" COStS (e.g., time users expend to use the data)

(Box 3.2 in text)

# Cost Forecasting Framework: Considerations

- •Helps forecaster identify major cost drivers
- •Helps forecaster identify decisions that impact shortand long-term costs and data value
- •Forecaster necessarily focuses on costs of current funding period, but must be aware that early decisions affect long-term costs of data curation and use

# Fostering the Data Management Environment

In lieu of recommendations, the committee suggested

- Strategies (data resource managers, cost forecasters, institutions that support them)
- Actions (data institutions and funding agencies)
- Advances for Practice (agencies and research institutions)

# Strategies

- Create data environments that foster discoverability and interpretability through long-term *planning* and *investment* throughout the data life cycle.
- Incorporate the expertise and resources needed to create and curate metadata throughout the data life cycle, and in the transition between data states into the cost forecast.

# Actions

- Support *standardization* efforts (including *tools/methodologies* to estimate the cost of standards development)
- Provide explicit support for *metadata preparation*
- Structure cost forecasts for State 2 resources around *communities* and *research programs* rather than individual research efforts.
  - State 2 resources serve research communities—it may be inappropriate to allocate costs of managing data back to individual researchers.

## Advances for Practice

- Identify and support *incentives, tools, and training* for adopting good data management practices, including costforecasting practices.
- Recognize explicitly that scientific data constitute an asset and that data stewardship requires support.
- Systematically collect data on costs associated with the biomedical research data enterprise.
  - A clear *locus of responsibility* for compiling information systematically *is needed*.

### Forecasting Data Costs for Funding Organizations

## **Amy Friedlander**

(Acting) Office Director; Office of Advanced Cyberinfrastructure, Directorate for Computer and Information Science and Engineering



### Forecasting Data Costs for Funding Organizations



**Michael Lauer** 

Deputy Director for Extramural Research, National Institutes of Health



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## Forecasting Data Costs for Funders: Webinar on Biomedical Data Preservation

Michael S. Lauer MD

Deputy Director for Extramural Research, National Institutes of Health (NIH)

Thursday, August 20, 2020 NASEM Virtual Meeting



### **Longstanding Commitment**

#### Examples



#### NIH Data Sharing Policy (2003)

Establishes expectation that research data from large awards ( $\geq$  \$500K) will be shared



#### NIH Public Access Policy (2008)

Ensures public access to published results of NIH –funded research



#### NIH Genome-Wide Association Studies Policy (2008) & NIH Genomic Data Sharing Policy (2015)

Establishes expectations for sharing largescale genomic data



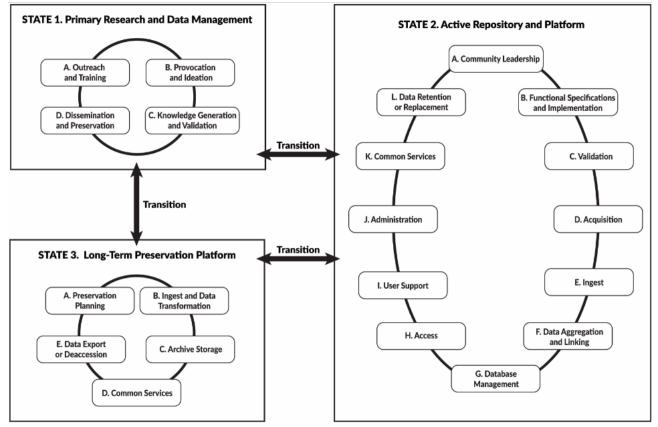
#### NIH Policy on the Dissemination of NIH-Funded Clinical Trial Information (2017)

Establishes expectation for the timely registration and submission of results information for all NIH-funded clinical trials



https://osp.od.nih.gov/wp-content/uploads/Draft\_DMS\_Policy\_Webinar\_Dec2019.pdf

### **Data States**





The NEW ENGLAND JOURNAL of MEDICINE

SPECIAL ARTICLE

## Use of the National Heart, Lung, and Blood Institute Data Repository

Sean A. Coady, M.S., M.A., George A. Mensah, M.D., Elizabeth L. Wagner, M.P.H., Miriam E. Goldfarb, B.S., A.S.N., Denise M. Hitchcock, B.S., and Carol A. Giffen, D.V.M.

This article was published on March 29, 2017, at NEJM.org.

DOI: 10.1056/NEJMsa1603542 Copyright © 2017 Massachusetts Medical Society.

ABSTRACT



https://www.nejm.org/doi/full/10.1056/NEJMsa1603542

### **Data Repository**

Search

Login | Register

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Data have been updated for the Guiding Evidence Based

Therapy Using Biomarker Intensified Treatment in Heart Failure (GUIDE-IT) study. The data now include quality of

**Recent News** 

2020-08-13

life data.

**Data Update for GUIDE-IT** 

>Next



• View the NHLBI Biorepository Guide to Building **Biospecimen Collections** 

National Heart, Lung,

- Read about the establishment and development of BioLINCC
- View the NHLBI Biorepository video: NHLBI Biospecimen and Data Repository Program: Advancing Medical Research
- Learn about the results of the first 6 years 
   of
  **BioLINCC**

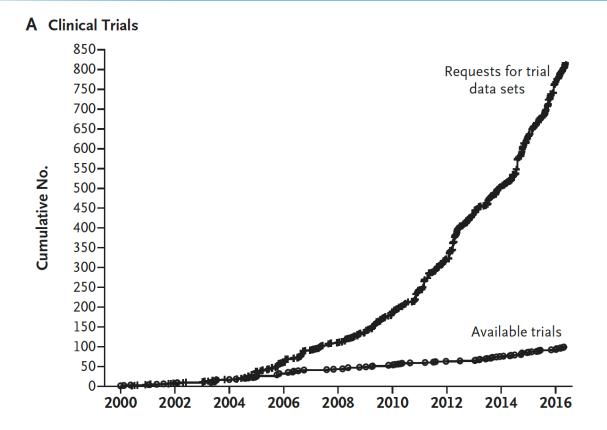
Search

#### Search for Study Datasets and/or Biospecimens





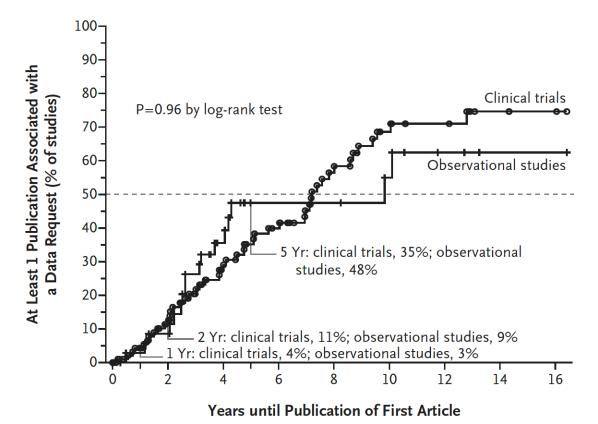
### **Data Are Available and Requested**





https://www.nejm.org/doi/full/10.1056/NEJMsa1603542

#### **Data Requests Lead to Publications**





https://www.nejm.org/doi/full/10.1056/NEJMsa1603542

"The ... release of clinical trial data for wide sharing can contribute to the scientific community in multiple ways, including increasing the transparency of findings, examining new hypothesis-generating questions, providing pilot data for grant submissions, testing statistical methods, performing metaanalyses, and developing prediction algorithms."



# Request for Public Comments on a DRAFT NIH Policy for Data Management and Sharing and Supplemental DRAFT Guidance

Notice Number: NOT-OD-20-013

#### Key Dates

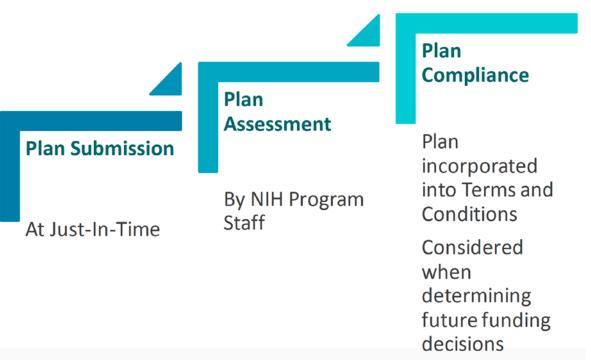
Release Date: November 06, 2019 Response Date: January 10, 2020



https://grants.nih.gov/grants/guide/notice-files/NOT-OD-20-013.html

**At-a-Glance** 

### **Extramural Grant Awards**







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- Longstanding commitment
- Costs are real
- NASEM document: helpful, multi-stakeholder framework
- Value is clear and itself data-driven



### Forecasting Data Costs for Funding Organizations

### Please submit questions using the Q&A button in the zoom menu.









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