The National Academies of MEDICINE

Necessary DoD Range Capabilities to Ensure Operational Superiority of U.S. Defense Systems



NECESSARY DOD RANGE CAPABILITIES TO ENSURE OPERATIONAL SUPERIORITY OF U.S. DEFENSE SYSTEMS

Phase 1 Study Objective - Unclassified

Assess the physical and technical suitability of DoD's ranges, infrastructures, and tools used for test and evaluation of military systems' operational effectiveness, suitability, survivability, and lethality across all domains in the 2025-2035 timeframe

Key Findings - Major Themes

- A. Future combat will demand connected kill chains in a joint all-domain operations (JADO) environment;
- B. Digital technologies are dramatically reshaping the nature, practice, and infrastructure of test; and
- C. Speed-to-field is today's measure of operational relevance.

Aggressive action is required by the DoD otherwise the test ranges will be physically and technically inadequate to address the future fight

Key Challenges Raised

- Developing new testing capabilities
- Limited space and encroachment
- Integration
- Modeling & simulation

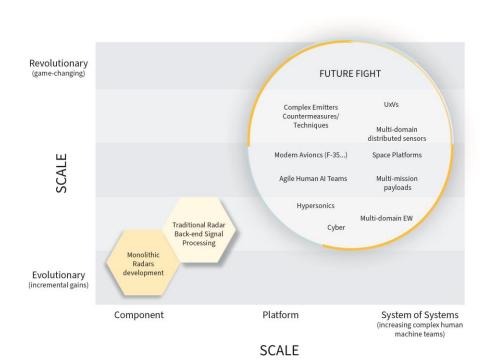
- Measurement and data
- Digital infrastructure
- Cybersecurity
- Workforce
- Financial challenges

Recommendation Themes

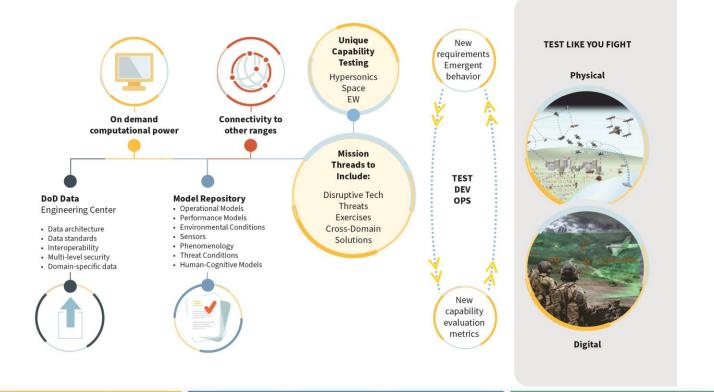
- 1. Develop the "range of the future" to test complete kill chains in JADO environments.
- Restructure the range capability requirements process for continuous modernization and sustainment.
- 3. Bootstrap a **new range operating system for ubiquitous M&S** throughout the weapon system development and test life-cycle.
- 4. Create the "TestDevOps" digital infrastructure for future operational test and seamless range enterprise interoperability.
- Reinvent the range enterprise funding model for responsiveness, effectiveness, and flexibility.

The Envisioned Future of Operational T&E Addresses:

- Novel weapons and domains
- Multi-domain operations and kill chains
- Modeling & simulation
- Data sharing, repositories, and accessibility
- Funding and acquisition
- Encroachment Mitigation



Notional Concept of the Test Range of the Future



Test Complete Kill Chains in JADO Environments

Recommendation 3-1: To enable a range of the future that is capable of testing kill chains and multi-domain operations (MDOs) that can integrate effects across National Defense Strategy modernization areas, the Secretary of Defense should address the need to enable the DoD ranges to provide regular venues to "test as we fight" for acquisition and prototyping programs in a joint multi-domain battlespace of integrated systems.



Joint Program Office

A new organizational construct embodied in a joint program office is recommended to manage the framework for testing kill chains across systems and technologies. This office could:

- Lead an effort across Joint Staff elements to define representative multi-domain use cases and to prioritize MDO and kill chain tests and associated test resources;
- Provide inputs to prototypes, programs, and services on needed future developments based on MDO test results (Continuous "TestDevOps")
- Provide and advocate for funding to support execution of multi-domain test events and sustainment of capabilities needed to execute those events;
- Establish a shared, accessible, and secure modeling and simulation (M&S) and data ecosystem to drive integrated development and testing across the life cycles of multiple supporting programs.

Ubiquitous Modeling & Simulation

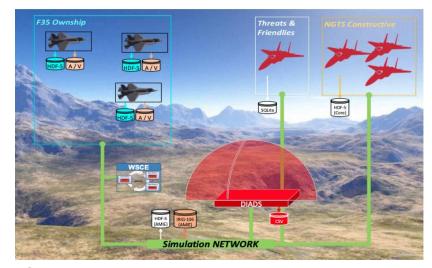
Example: The Joint Simulation Environment

The JSE is a high-fidelity simulation environment for operational testing.

It addresses a recognized need, in the JSF and other programs, for test operations unsuitable for open air ranges.

Future programs should not have to build their own JSE late in the program lifecycle.

Need persistent M&S environment suitable for continuous "TestDevOps"



Source: NAVAIR Public Release 2017-1012

A New Paradigm for Integrating Testing with Simulation

M&S IN SYSTEM LIFECYCLE EMERGING PRACTICE Persistent M&S and Data for Domain Commissioned System engineering system Digital Engineering Simulation for Test operations and management maintenance Concept System Concept Operational Operational Models Validation of Operations Development Test System System System-level System System Models Development Verification requirements Design Test Sub-system Sub-system Sub-sytem Sub-system requirements Sub-system Models development verification (High-level design) Component Component Component Component Component Models detailed development verification design design

Ubiquitous M&S / TestDevOps Digital Infrastructure

A DoD joint program office should:

- Establish a shared, accessible, and secure M&S and data ecosystem.
 Integrated live test and M&S should be planned from early concept development to support the system life cycle. (Recommendation 4-1)
- Adopt and promulgate approaches for standardization, architectural design, and security efforts to address data interoperability, sharing, and transmission challenges posed by the complexity of next generation systems.
- Determine how to develop and maintain a protected data, model, and analysis repository for testing. Increase the interconnectivity of test ranges, and ensure the development of data protocols for the real-time transfer of data at multiple classification levels. (Recommendation 4-2)

Enable Continuous Modernization and Sustainment

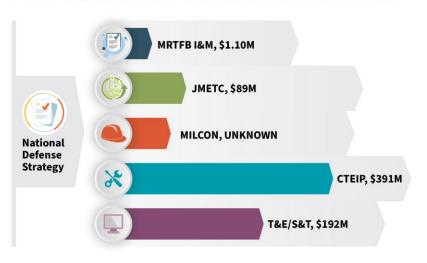
T&E infrastructure development is often state-of-the art with innovative capabilities that may not align with expenditure guidelines.

Recommendation 5-2: The Office of the Secretary of Defense (OSD) should either allow an exemption or set shallower expenditure benchmarks for the first 2 years of test modernization programs. This will reflect realistic expense curves for the technologies and projects needed to test next generation programs and complex integration.

Conclusion 5-1: New mechanisms and funding limits for applying minor military construction are necessary for responsive T&E activities

The COLOR\$ of Money for Range Modernization

FY 2020 RANGE MODERNIZATION INVESTMENTS



Conclusion 5-2: There exists a need for the Department of Defense to pilot new process and authorities for funding ranges and infrastructure to make them simpler, more responsive, and more effective.

- Create a working capital fund to cover operational, recapitalization, modernization, and sustainment costs of ranges;
- Offer flexibility in funding authorities;
- Simplify resource allocation, financial management, and acquisition processes that impede rapid and efficient funding of ranges and infrastructure;
- Ensure appropriate cost control through a rate board.

Phase 2 Study - Classified

Objective is to assess:

- Threat and threat countermeasures replication
- Capacity for advanced weapons and new technologies
- Modeling and simulation range of the future
- Topics that could not be assessed in Phase 1

Study kicked off 11 August 2021

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